

*Biennial Report of*  
**THE CHIEF OF STAFF OF  
THE UNITED STATES ARMY**

July 1, 1943, to June 30, 1945

TO THE SECRETARY OF WAR

## **Army Management**

During the past two years the contributions to the war effort of three major commands and the War Department General Staff have been on a vast scale.

The Air Forces have developed in a remarkable manner. Young commanders and staff officers, catapulted into high rank by reason of the vast expansion, and then seasoned by wide experience, now give the Air arm the most effective form of military leadership—the vigorous direction of young men with the knowledge and judgment of veterans. Theoretical conceptions have been successfully demonstrated in action and modified or elaborated accordingly; new conceptions are welcomed and quickly tested; the young pilots and combat crews daily carry out the dangerous and difficult missions with a minimum of losses and a maximum of destruction for the enemy. In personnel, in planes, technique, and leadership, the Army Air Forces of more than two million men have made an immense contribution to our victories. Through aggressive tactics and the concept of strategical precision bombing they have made these victories possible with a minimum of casualties.

The Army Ground Force Command performed the extremely difficult mission of organizing our largest Army in an amazingly short time and at the same time training another 1,100,000 men to replace casualties. The Ground Forces headquarters has just completed a cycle in its operations. It began with the organization and training of the divisions, then deployment of the Ground Forces overseas and replacement of their casualties. Finally, in June of this year, the Ground Forces began receiving the first of these divisions back under its control after the victory in Europe.

The Service Forces have accomplished a prodigious task during the past two years in the supply of food, clothing, munitions, transportation, including the operation of a fleet of 1,537 ships; in the handling of pay and allowances amounting to 22.4 billion dollars; in the processing of approximately 75 billion dollars in contracts; in the management of 3,700 post or cantonment installations in the continental United States; in the operation of great-base port organizations centered in Boston, New York, Hampton Roads, New Orleans, Los Angeles, San Francisco, and Seattle; in handling 7,370,000 men and 101,750,000 measurement tons of cargo; in the administration of the medical service which has treated 9,083,000 hospital cases and operated 791,000 hospital beds; in the direction of post exchanges now doing a monthly business of 90 million dollars and the organization and management of entertainment and educational opportunities; in the conduct of the administration of the Army and finally in the enormous tasks of redeployment and demobilization.